



# STRATEGY WITH GRIP

**Mobilising the entire organisation** 

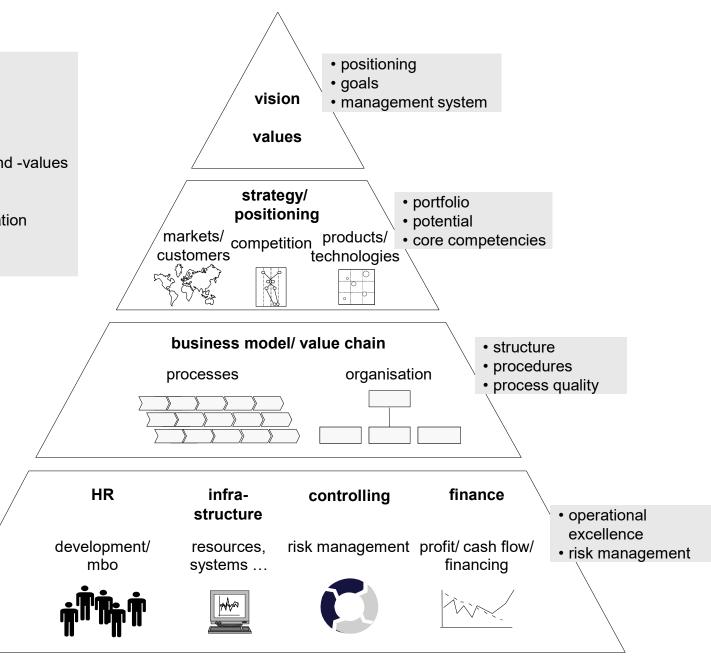
## Strategic alignment based on holistic approach

#### Initial situation

- Information gathering
- Evaluation of current positioning (SWOT-analyses)
- Development of the corporate vision, -goals, and -values
- Development of core competencies
- Determination of a strategic roadmap, prioritisation
- Definition of growth possibilities and potentials

### Initiating actions

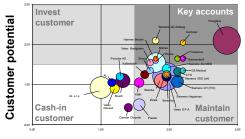
- Definition of action program
- Organizational realignment/ processes, strategic business units
- Coherent planning system (mid-term plan => Business Plan)
- HR development concepts
- Mobilisation top-down incl. communication



## **Determination of own positioning and areas of growth**

# Market segmentation and customer clustering



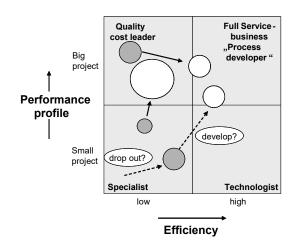


Positioning at customer

- ABC turnover-/ margin analyses
- Turnover/ profit structure
- Market potential by costumers
- Review of market development
- Identify future "key customers"

Develop the right customer

## Positioning and growth areas



- Identify growth potentials,
  evaluate performance gaps
- Determine competencies and development path
- Positioning, business model and resources required
- Check coherence

Clarify positioning, realign strategy and market development

# Product- and technology evaluation

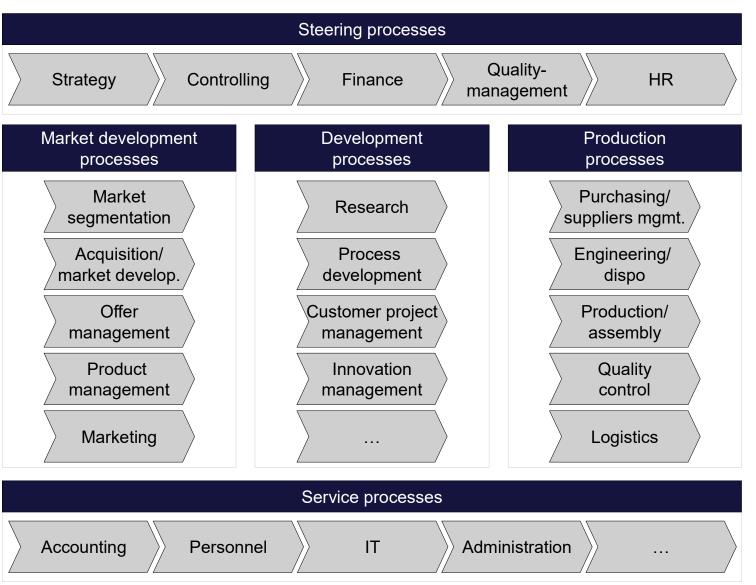


- Clarify strategic importance
- Assess market relevance, analyse customer position
- Evaluate economic situation of technologies and applications
- Define technological prerequisites

Adjust performance profile and eliminat loss-makers

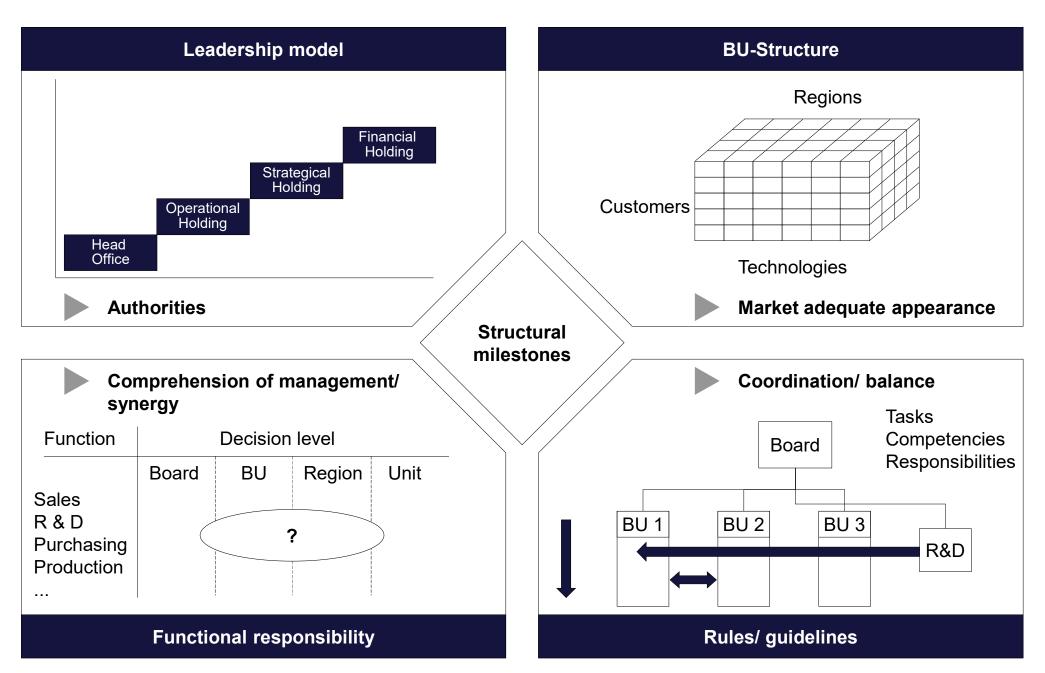
## Evaluate strengths/ weaknesses across the value chain

"Map of process"



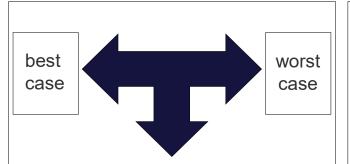
- Process standards
- Information flow
- Responsibilities
- Communication/ understanding process
- Transparency about performance requirements internal/ external
- Quality of cross functional/ sites cooperation
- Quantitative resources and process cost

## Optimising organisational structure as platform for growth



## Preparation of systematic implementation, clarification of scenarios

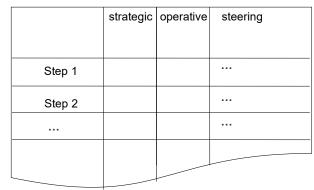
# Scenarios opportunities/ risks



## Success factors measures

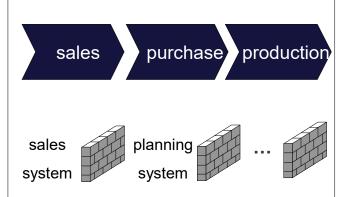
- Concept for early risk detection
- Adaptation/ flexibility requirements
- Cover profit development
- Evaluate potentials

### **Activity program**



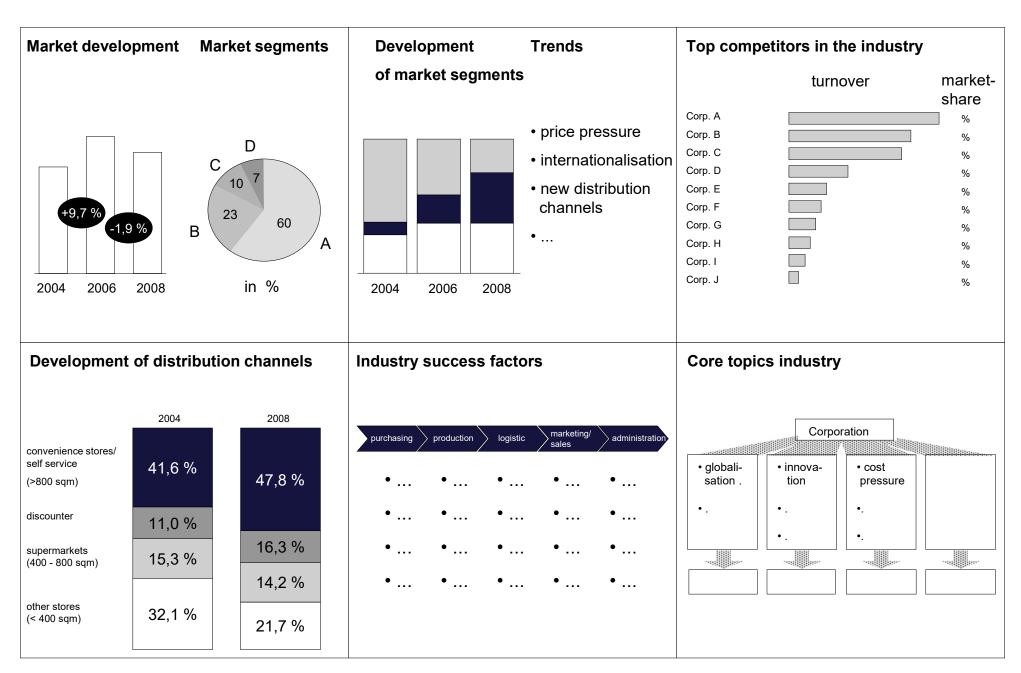
- Develop measures and rough priorities
- Agreement on requirement of resources and time frame
- Adjust responsibilities
- Clarify control mechanisms and procedures

### **Barrier management**



- Identify problems according to processing steps
- Clarify and adjust reasons
- Determine and adjust measures for elimination
- Take cultural aspects of barrier management into account

## Carry out industry analyses focused, pragmatic and real-time



## **ADMETAM** know-how and project management ensure results

Mobilisation phase

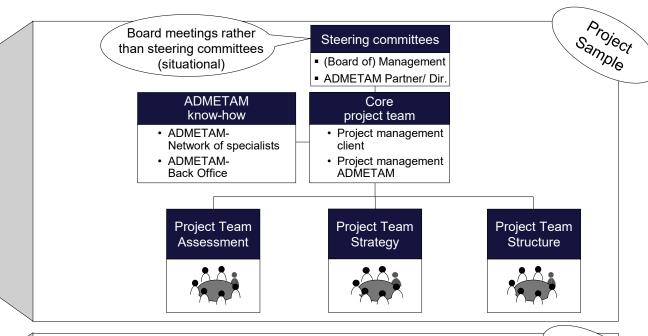
### Steering of project organisation

- ADMETAM partner/ director manages project directly
- Seniority in project team
- Lean project structure
- Structured master plan
- Projects/ work packages

Project management and operational implementation

#### Acceleration of project roadmap

- High impact and high commitment through direct integration of line and business unit managers
- Reporting adapted to situation, no formalism
- Clear definition of milestones
- Permanent transparency



Week Activities	Setup	1	2	3 Sample
Preparation/ Screening				
Kick off				
Transparency act. situation				
Rough concepts/ potentials				
Implementation plan/ next steps				

ADMETAM-Publications
We would like to have a formal presentation of the subject "Strategy with grip "
We are interested in other ADMETAM topics:
Market-oriented restructuring
Effective project management
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